



Global Capability Centre Establishment

Mining & Manufacturing Case Study

Advancing operational excellence through disciplined centralization and risk-aligned execution.

The Strategic Imperative

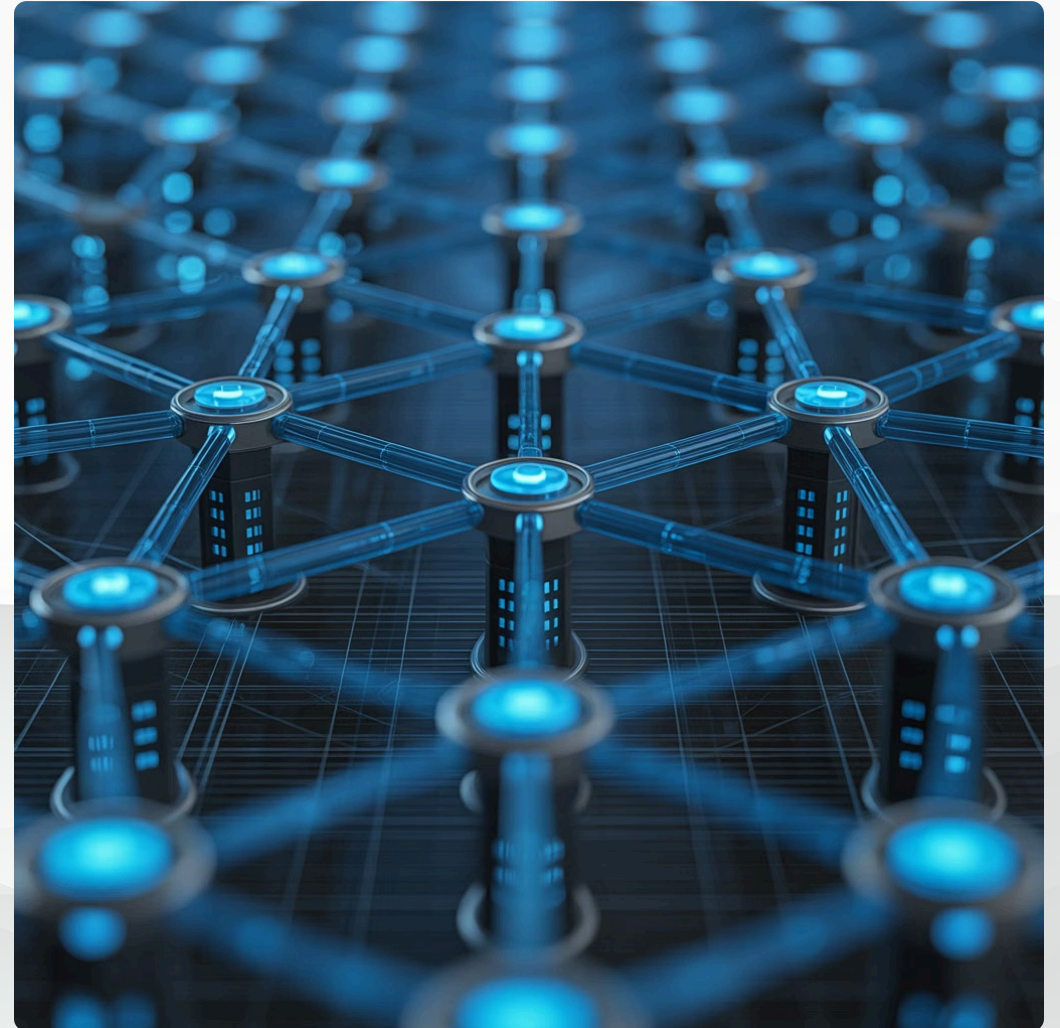
The Challenge



Operational fragmentation across continents. Disparate systems and inconsistent standards hindered efficiency.

- 8-12 core business functions centralized
- 15+ global locations consolidated
- 500+ employees migrated
- 200+ business processes standardized

Why GCCs Matter



GCCs consolidate expertise, harness global talent, and drive transformation through cost efficiency and consistent standards.

Four Critical Challenges



Capability Assessment Gaps

Lacked unified view of existing processes. Uncertain where centralization could drive maximum impact across global units.



Structure Ambiguity

Operations spread across regions made defining robust structure with clear reporting lines difficult. Risk of unclear responsibilities.



Standardization Obstacles

Variability in controls and procedures created compliance challenges and diluted best practices across business units.



Transition Risk

Concerns about service disruption, loss of local insight, and workforce resistance during critical activity migration.

Solution Framework

- ❏ A collaborative, data-driven methodology aligning strategy with global operational realities to architect and execute holistic GCC transformation.



Capability Assessment & Strategy



Organizational Structure Design



Process Standardization



Transition & Change Management



Capability Assessment Deep Dive

Strategic Mapping

- Comprehensive review of operational landscape across all regions
- Identification of high-impact centralization opportunities
- Performance benchmarking against industry standards
- Risk analysis prioritizing suitable migration processes



Building the Foundation

1

Structure Design

Clear hierarchies and reporting lines established at global and hub levels

2

Role Codification

Responsibilities defined to eliminate overlap and promote transparency

3

Governance Framework

Leadership visibility mechanisms for key decision oversight

4

Standards Implementation

Best practices and controls deployed across all core functions



Business Impact

Cost Reduction

Substantial savings through streamlined structures and standardized workflows

Efficiency Gains

Process efficiencies unlocked through centralization and reduced duplication

Compliance

Enhanced governance through rigorous risk management and standardized controls

Service Disruption

Minimal interruption achieved through smooth transition planning

Transformation Outcomes

Operational Excellence

Centralization drove significant synergies across regions, eliminating duplication and enhancing process efficiency.

Scalability & Agility

Gained ability to scale operations quickly in new markets while maintaining rigorous standards and controls.

Business Resilience

Preserved institutional knowledge, built stakeholder buy-in, and ensured continuity throughout transformation.

Key Takeaway

The successful establishment of a dedicated Global Capability Centre enabled the company to realize operational excellence, cost savings, and resilience. A structured, risk-aware approach to centralization transformed the organization's ability to grow and compete globally while safeguarding standards and stakeholder trust.